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Questions
& Answers

Question: 1

Which of the following statements about the Business Change Manager's responsibilities is true?

1. Aligns the development and delivery of capabilities with the Blueprint
2. Aligns the programme with corporate strategy

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 is true

Answer: D

Question: 2

Which of the following statements about the purpose of the Benefits Management Strategy is true?

1. Describes the structure within which benefits realization can be achieved
2. Provides a schedule of control points to monitor the realization of benefits

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 is true

Answer: A

Question: 3

Which label refers to one of the organizational risk perspectives?

- A. Operational
- B. Political
- C. Portfolio
- D. Economic

Answer: A

Question: 4

Which is one of the three core concepts of the MSP framework?

- A. Sponsoring Group
- B. Vision
- C. Principles

D. Risk management

Answer: C

Question: 5

Which information is NOT generally found in the Business Case?

- A. Value of the benefits
- B. Costs of delivering the Blueprint
- C. Strategic risks to the programme
- D. Definition of internal controls

Answer: D

Question: 6

What programme role is MOST likely to also have a role within a project board to represent the interests of the business?

- A. Programme Office
- B. Programme Manager
- C. Programme Board
- D. Business Change Manager

Answer: D

Question: 7

Which describes an impact of a risk?

- A. Effect on the programme if something goes wrong
- B. An event that might increase a programme's outcome
- C. The amount of risk that will be tolerated
- D. Possibility that something will go wrong

Answer: A

Question: 8

Which does NOT describe a programme?

- A. Risk focus is on collective project risks
- B. Quality focus is on a range of management processes
- C. Benefit focus is on the rigour of profiling and realization
- D. Blueprint focus is on changing the entire organization

Answer: D

Question: 9

Which is a critical organizational element aligned with two others by programme management?

- A. Benefits management
- B. Stakeholders
- C. Business-as-usual environment
- D. Programme Office support

Answer: C

Question: 10

Which is NOT an area of focus for the Programme Manager when involved in the development of the Blueprint?

- A. Ensure that the Programme Board assess and understand what the Blueprint means
- B. Work with the Business Change Team to design a coherent Blueprint
- C. Confirm the impact on the Blueprint if programme changes are proposed
- D. Ensure all outstanding uncertainties in the Blueprint are recorded as risks

Answer: A

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