PeopleCert

106 Exam

PeopleCert Management of Portfolio Foundation (MOP) Exam

Version: 6.0

Question: 1

What has as its purpose: To ensure the successful implementation of the planned change initiatives as agreed in the Portfolio Strategy and Delivery Plan?

A. Portfolio definition cycle
B. Portfolio management
C. Resource management
D. Portfolio delivery cycle

Answer: D

Question: 2

Which is a main element of the benefits management practice?

A. Defined processes recorded in the Portfolio Management Framework
B. A shared vision of what the portfolio is designed to achieve
C. Present findings creatively
D. Feeding lessons learned from post-implementation reviews back into forecasting

Answer: D

Question: 3

Which is a main element in the organizational governance practice?

A. Using stage gates to ensure initiatives are reviewed consistently based on strategic contribution and risk
B. Regular review of risks across the portfolio
C. Applying staged release of funding linked to stage gates
D. Clearly describing arrangements for benefits tracking and reporting

Answer: A

Question: 4

Which is one of the three ways in which senior level engagement is crucial to effective portfolio management?

A. Endorsing the decisions the Portfolio Office make about the composition of the portfolio
B. Ensuring the Portfolio Manager champions the implementation of Portfolio Management
C. Creating a clear decision-making structure so that decisions are made swiftly and in line with business strategy
D. Prioritizing the portfolio on the basis of resource availability

Answer: C

Question: 5

Which statements about the Portfolio Office (headed by the Portfolio Manager) are true?

1. It helps to ensure that a consistent approach is applied across the portfolio
2. It prepares the Portfolio Strategy and Delivery Plan
3. It is a temporary structure set up to assist with the delivery of change
4. It provides assurance to senior management on effective delivery of change

A. 1, 2, 3
B. 1, 2, 4
C. 1, 3, 4
D. 2, 3, 4

Answer: B

Question: 6

Which is a way of sustaining progress in the implementation of portfolio management?

A. Introduce completely new processes for portfolio management rather than trying to build on existing organizational processes
B. Adopt a big bang approach rather than an incremental or staged approach
C. Align reward and recognition processes for senior management to appropriate behaviours
D. Ensure the organization uses the most sophisticated software solution available rather than tailoring the tools that it already uses

Answer: C

Question: 7

Which is a portfolio definition practice?

A. Strategy alignment
B. Multi-criteria analysis
C. Categorize
D. Benefits management

Answer: C

Question: 8

Which is NOT a 'key to success' of an energized change culture?

A. A learning organization in which lessons learned are captured, disseminated and acted upon
B. Collaborative working including adapting the reward and recognition systems to reflect and encourage desired corporate behaviours
C. A Portfolio Office that is appropriately skilled with an agreed mandate
D. Role descriptions clearly link personal objectives with strategic objectives

Answer: C

Question: 9

Which is a benefit of portfolio management?

A. Enables best management practices such as PRINCE2 and MSP to be mandated
B. Justifies the application of sophisticated software tools
C. Enables more efficient resource utilization
D. Detailed approaches are prescribed that are applicable to most organizations

Answer: C

Question: 10

Which is a result of an effectively managed portfolio delivery cycle?

A. There is clarity on the high level scope of potential change initiatives
B. The portfolio governance body makes informed decisions on the composition of the portfolio
C. Improved delivery on time and to budget
D. Change initiatives are planned in detail

Answer: C

Thank You for trying 106 PDF Demo

To try our 106 practice exam software visit link below

https://www. braindumpscollection.com/106.html

Start Your 106 Preparation

Use Coupon "20OFF" for extra 20% discount on the purchase of Practice Test Software. Test your 106 preparation with actual exam questions.